



MINUTES OF THE BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Violet Varona-Lukens, Executive Officer  
Clerk of the Board of Supervisors  
383 Kenneth Hahn Hall of Administration  
Los Angeles, California 90012

Chief Administrative Officer  
County Counsel  
Director of Health Services

At its meeting held January 4, 2005, the Board took the following action:

S-1 and 84-B

The following items were called up for consideration:

S-1

Report by the Director of Health Services, Chief, Office of Public Safety and Navigant Consulting regarding the Centers for Medicare and Medicaid Services' evaluation of the use of restraints on psychiatric patients at Martin Luther King, Jr./Drew Medical Center, and the current actions to correct the deficiencies.

84-B

Supervisor Antonovich's recommendation to instruct the Director of Health Services to make a presentation at the January 4, 2005 Board Meeting to explain the specific issues associated with the involvement of County Safety Police Officers in managing psychiatric patients, and the steps being taken to correct these problems and ensure the safety of patients and staff at Martin Luther King, Jr./Drew Medical Center.

Dr. Thomas L. Garthwaite, Director of Health Services presented the attached report on specific issues associated with the involvement of County Safety Police Officers in managing psychiatric patients at Martin Luther King, Jr./Drew Medical Center and current actions being taken to correct the deficiencies. Fred Leaf, Chief Operating Officer, Department of Health Services, Kae Robertson, Managing Director, Navigant Consulting, and Chief Margaret York, Office of Public Safety, responded to questions posed by the Board. Yvonne Michelle Autry and Dr. Genevieve Clavreul also addressed the Board.

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After discussion, Supervisor Burke made the following statement:

“The County of Los Angeles entered into a Memorandum of Understanding (MOU) with the Centers for Medicare and Medicaid Services (CMS), which required the engagement of an outside contractor to provide interim managerial support at Martin Luther King, Jr./Drew Medical Center (KDMC), to assess the major systems and operations of KDMC, and assist in the restructuring of KDMC’s operations. Navigant Consulting, Inc. was selected.

“On January 3, 2005, Navigant presented their first report and assessment. Navigant cited numerous deficiencies as well as many recommendations for improvement. At the January 11, 2005 Board meeting Navigant will make a formal presentation of this report.

“One of Navigant’s recommendations is that an independent, knowledgeable Board be appointed to oversee the operations of KDMC. Navigant indicates that this Board should be implemented as soon as possible.”

Therefore, on motion of Supervisor Burke, seconded by Supervisor Knabe, unanimously carried, the Board took the following actions:

1. Requested the Chief Administrative Officer, Director of Health Services, and Navigant to develop recommendations as to the types of individuals who possess the necessary clinical and hospital management skills to comprise an advisory board that would oversee Martin Luther King, Jr./Drew Medical Center and report back at the February 1, 2005 Board meeting; and
2. Instructed the Director of Health Services to report back at the meeting of January 11, 2005 on the progress that Saint Francis and Harbor/UCLA Medical Centers are making in order to absorb trauma patients due to the closure of Martin Luther King, Jr./Drew Medical Center’s trauma unit.

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## S-1 and 84-B (Continued)

In addition, Supervisor Molina requested the Director of Health Services to report back with a clearly defined list of corrections that need to be made within Drew University, with a time frame included, in order to attain full affiliation.

Further, Supervisor Knabe requested County Counsel to work with the Executive Officer of the Board and the Chief Administrative Officer to develop language for an "A-item" to be placed on the weekly Board agenda under "Items continued from previous meetings for further discussion and action by the Board," which would allow the Board to discuss issues that may arise during the analysis by Navigant of Martin Luther King, Jr./Drew Medical Center.

09010405\_S-1 and 84-B

## Attachment

Copies distributed:  
Each Supervisor